

The Ministerial Vocation Committee and the Office of the Stated Clerk of the Evangelical Presbyterian Church are responsible for denominational vocational services. As part of the process of "matching" ministers and congregations, the Office of the Stated Clerk provides resources and advice to both pastors and congregational search committees. To that end, we ask congregations and ministers to complete information forms as an introduction to each other, and a first step in the process of calling a minister for a congregation. For both the pastor and the congregation, this is an opportunity for self-study and evaluation of current ministry and goals. This calls for honesty, effort, and open communication.

This Church Information Form (CIF) presents the local congregation's history, challenges, and goals. It is our hope that this will help facilitate the search process by assisting both the church in focusing on future directions and applicants in gaining some sense of the nature and uniqueness of this congregation.

We encourage churches to list their vacancies on the Ministry Staff Opportunities webpage at <u>www.epc.org/mso</u>. For more information or to send your posting, email <u>info@epc.org</u>.

Guidance for church-based human resources questions such as background checks, personnel policy manuals, and more is available at the Office of the General Assembly by contacting Marti Ratcliff at *marti.ratcliff@epc.org* or 407-930-4263.

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## Please return completed form to:

**Evangelical Presbyterian Church** ATTN: OFFICE OF THE STATED CLERK 5850 T.G. Lee Blvd., Suite 510 Orlando, FL 32822

Phone: 407-930-4239 Fax: 407-930-4247 E-mail: info@epc.org





# **Part 1: Church Information**

1.	Church Name Bay Presbyterian Church	າ		
	Address 25415 Lake Road, Bay Village, OH 4414	40		
	Telephone (440) 871-3822	Fax ()		
	E-mail questions@baypres.org			
2.	Presbytery of the Alleghen	ies		
	Presbytery Ministerial Committee Liaison Rich		1	
3.	Search Committee Chairman Amy Free / Ma			airs)
	Address (Amy) 4287 White Pine Dr., Avon, OH 4			
	(Matt) 23499 Quail Hollow, V		OH 44145	5
	E-mail amyfree23@gmail.com matt	thew.r.ped	done@gm	ail.com
	Telephone () Amy 773-314-7174			
4.	List all paid staff positions (use additional sheet i			
	See attached list for staff positions		Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time
			Full time	Part time



5. List all key volunteer positions

Respite / Special Needs

Greeters / Ushers

Care Team

Community Group Leaders

Children's Ministry

**Student Ministry** 

6. List all vacant positions

Position Available Director of Student Ministry Date of Vacancy 7/1/2024

Position Available Volunteer Coordinator Date of Vacancy 8/1/2024

Position Available Events & Environment Coordinator Date of Vacancy 6/15/2024

7. Membership (state approximate numbers and percentages)

A. Number of church members

 1,845
 946

 1,115
 613

 950
 590

Currently

Five years ago

- 9. Profile of church members

B. Number of family units

C. Worship attendance

A. Age:

<sup>\*</sup> Between weekday preschool and other programs we have over 1,500 children involved in some way in the church but the kids are not considered members



B.	Occupation:					
	20 % Business	<b>30</b> 9	% Professional	l <u> </u>	% Trades	;
	0 % Agricultu	ire 10 9	% Stay-at-Hom	ne Parent	25_ % Retired	d
	10 % Other (P)					
	,0 0 0 0 0 0 0 0 0 0	·····				
C.	Educational level of 3 % some high:		% high school	64 % colleg	ge <u>25</u> % gra	duate school
D.	Percentage of men	nbers belongi	ng to the cong	gregation		
	Less than one year	0.3	%			
	5 years or less					
	6-10 years					
	10 years or more					
10 Pa	cial/Ethnic compos	ition of:				
	,	ition or.				
A.	Congregation	O.F	0/ 4 :	08 0/ 0	. 0.5	0/ 11:
	1 % African-A					
	% Other (S <sub>1</sub>	pecify)				
B.	Community (with	in 5-mile rad	ius of church)			
	<u>1</u> % African-A	American <u>0.</u>	5% Asian	98 % Ca	ucasian 0.5	_% Hispanic
	% Other (S <sub>)</sub>	pecify)				-
11. Co	mmunity Setting (cl	heck as many	as apply):			
Lo	cation					
	Rural Smal	l Town	Metropolitan	Suburba	n 🗌 Inner (	City
Fu	nction					
	Industrial Agric	cultural $\square$	Recreational	Military	□ College	e/University
Ш				шу		-,
Δn	proximate populati	on of commu	nity: 16,047	7		
7.p	prominate populati	on or commu	<u>,</u>			

Within a 5 mi. radius of Bay Village - est. population 129,000

# 12. Worship

A.	Worship Time	Average Worship Attendance	Worship Style
	<u>9a                                    </u>	264	Traditional
	<u>11a</u>	381	Contemporary
B.	Frequency of comm	union celebration: 12	per year
C.	How are members i	nvolved in planning and participation	on in the liturgy/worship?
	throughout the ser	rship and elders, deacons and mer vice through greeting, ushering, re usical instruments, distributing con	ading scripture, praying,
D.	Style of liturgy used Variety	in your worship (e.g., traditional, c	ontemporary, variety)
E.		in worship (e.g., traditional, contem of traditional and contemporary	porary, variety)
13. Mi	nistry Programs		
A.	Average attendance	in Church School (under 18 years)	130
B.	Average attendance	in Adult Education (Sunday):	50
C.	Average involvemen	nt in Small Groups:	420



## 14. Organizational Structure

List major boards, committees, and organizations that are part of your church and frequency of meetings (monthly, weekly, etc.)

Name	Purpose of Group	Number of members	Frequency of meetings	Leadership Role*
Session	Leadership & Sheperding	12	1x mo	1
Deacons	Care & Support	9	1x mo	3/4
<b>Board of Directors</b>	Financial & Property Oversight	6	1x mo	2
Personnel Committee	Support Lead Pastor In Staffing Matters	4	1x mo	1
MomCo (formerly MOPS)	Outreach To Moms	100	4x mo	3/4
Mission Advisory Board	Misson Evaluation	9	4-5x yr	3/4
Student Ministry	Outreach & Discipleship	5+	4x mo	4
BPC Preschool	Outreach & Discipleship	100+	Mon-Fri	4
Special Needs Ministry	Outreach	5+	1x mo	3/4
Children's Ministry	Outreach & Discipleship	100+	4x mo	4

<sup>\*</sup>Indicate leadership role expected by using the number below:

- 1. Pastor takes primary initiative and responsibility.
- 2. Pastor and laity share responsibility.
- 3. Laity takes primary initiative and responsibility.
- 4. A staff person takes primary initiative and responsibility.

## Part 2: Financial/Church Campus Information

- (Attach a copy of current budget)
- 2. Percentage of income received toward budget: 100.00



3.	An	nount contributed for ye	ear (most rece	nt complete re	porting	g year)			
	A.	EPC Percentage of Inco	ome		\$_	29,800	)		
	B.	EPC World Outreach G	lobal Workers		\$_	12,000	)		
	C.	EPC Special Projects			\$_	0			
	D.	Presbytery Per Membe	er Asking/Perc	entage of Inco	me \$_	18,850	)		
	E.	Other Missions/Missio	naries		\$_	289,26	<u> </u>		
4.		Describe buildings and BPC's main campus sits on that was updated in 2019, a Preschool, meeting spaces, a ministry, a large meeting room acquired from the Catholic D	I property (oth he shores of Lake I children's education a kitchen, and staff m and additional statiocese of Cleveland	Erie. The 90,000 so n wing (1999) with offices, the origina aff offices (1951). I d in 2011. That can	q. ft. cam classroor al worship In Clevela npus has	pus includens that also space de and, the B five build	des a sanctua so house our edicated to st ridge CLE ca ings totaling	Wee uden ampu 66,58	ekday t s was 84 sq.
		ft. including a sanctuary (195 (1900), the Fulton House (19 partners and other urban bas	60), Sandy's House	e (1920) and the Jo					
	B.	Are your buildings ade If no, please explain:			ram?		■ Y	es	□No
	C.	Is a building program of the leading of the leading program of the l					ΠY	es"	■No
	D.	Does the church own a	n manse? □ Good	∏Fair	□Po	or #o	□Y of Bedroon		■No
				_	_				
		Pastor's Office/Study:	In Church	∐ In Manse	∐No	t Provid	ded		
			Other						



5.

Со	mpensation	:			
A.	The salary	range we are prepared to offer:			
	Position: L	Lead Pastor	\$ Commensurate	with expe	erience
	Position: _		\$		
			\$		
B.	The averag	e annual increase over the past three	e years is:		
	Position: L	Lead Pastor	\$	or <u>3</u>	<u>3.00</u> %
	Position: _		\$	or	%
	Position: _		\$	or _	%
C.	☐ Manse C	g Allowance Only f the Above			
D.	Benefits an	d expenses			
	Yes	_Retirement Plan (minimum 10% gro	oss effective salary)		
	Yes	_Medical insurance (EPC medical cov	verage required for fu	ıll-time T	Es)
	Yes	Life insurance			
	No	Social Security			
	Yes	_Travel/mileage			
	Yes	Book allowance			
	Yes	Study leave allowance (minimum 2	weeks)		
	Yes	_Annual vacation days (minimum 4 v	weeks)		
	10-12	 _Number of worship services per yea _ (in addition to vacation and study le	ar for which pastor is	provided	l relief
	Yes	_Sabbatical frequency and length <u>No</u>	Set Policy, typically	every 7-	8 yrs
	Yes	Other (Specify: Expense account			)
E.	The church	participates in the EPC's medical be	nefits plan	Yes	□No
F.	The church	participates in the EPC's retirement	plan	Yes	□No

## **Part 3: Church Characteristics**

Check the box that most closely describes the current characteristics of the congregation.

Ou	r congregation	Ag	ree	Disag	gree
1.	Is spiritually vibrant	<u> </u>	<b>2</b>	<b>3</b>	<b>4</b>
2.	Demonstrates love for the pastor and his/her family	<u> </u>	<b>2</b>	<b>3</b>	$\Box 4$
3.	Readily shares their gifts with the rest of the congregation		2	<b>3</b>	<b>4</b>
4.	Places a high priority on sound biblical preaching	<b>1</b>	2	<b>3</b>	$\Box 4$
5.	Effectively integrates newcomers		2	<b>1</b> 3	$\Box 4$
6.	Is engaged in evangelism		2	<b>3</b>	<b>4</b>
7.	Is often found living their faith in their communities		<b>1</b> 2	<b>3</b>	$\Box 4$
8.	Has a spirit of unity	<u> </u>	<b>1</b> 2	<b>3</b>	$\Box 4$
9.	Cares about each other		<b>1</b> 2	<b>3</b>	$\Box 4$
10	. Is supportive of the Session and pastoral leadership		<b>1</b> 2	<b>3</b>	$\Box 4$
11	. Ministers well to members that are hurting		<b>2</b>	<b>3</b>	<b>4</b>
12	. Uses members' gifts in worship	<b>1</b>	2	<b>3</b>	<b>4</b>
13	. Contains people willing and able to lead the congregation		<b>1</b> 2	<b>3</b>	$\Box 4$
14	. Is capable of change when and where appropriate		<b>1</b> 2	<b>3</b>	$\Box 4$
15	. Is connected to and prayerful about what God is doing in the global church	1	<b>1</b> 2	<b>3</b>	<b>4</b>

16. How are elders and deacons initially trained and equipped for ministry?

This is an area where we continue to evolve, but today elders and deacons are trained and prepared for ministry through a process that includes biblical and theological education, understanding Presbyterian polity and governance, and practical skills for pastoral care and leadership.

## 17. What is the Session's current practice regarding the ongoing discipleship of elders and deacons?

New leaders go through mentorship and orientation programs to learn their roles, followed by ongoing training and spiritual development opportunities such as workshops, retreats and denominational resources from the EPC throughout their respective term.

## 18. In what ways does your church participate in ecumenical activities?

BPC in 2020 joined with New Life at Calvary, a predominantly urban African-American Presbyterian church, to plant a new church, Bridge City Church on our mission campus, Bridge CLE. The three churches continue to engage in ministry together and often celebrate Ash Wednesday and other special services together. BPC elders are also engaged with our Presbytery of the Alleghenies, attending Presbytery meetings and special workshops.

Annually, our special needs ministry hosts a special event in partnership with the Tim Tebow Foundation called 'A Nite To Shine' offering a celebration of special needs families in the community. This is often the first interaction with our church for a number of special needs individuals and their families.

In partnership with New Life at Calvary and Bridge City Church, BPC is hosting a marriage weekend for communities in Spring 2025.

This is just a sampling of activities.

## 19. Describe the strengths of your congregation.

BPC's congregation is characterized by several key strengths that provide a solid foundation for its future. The church has a devoted and resilient core of long-time members who remain deeply committed to its evangelical mission and biblical teachings, even amidst recent challenges such as declining attendance and internal conflicts. The congregation is known for its strong engagement in church life, demonstrated by high participation in key ministries like the well-regarded Special Needs ministry and family-oriented programs, including a thriving preschool and children's ministries. These ministries are highly valued and foster a welcoming, inclusive, and supportive environment that draws in families and new members.

Additionally, the church's commitment to self-reflection and renewal is evident through the congregation's active involvement in summits and initiatives aimed at deepening their relationship with Christ, rebuilding community, and clarifying their vision for the future. Overall, BPC's strengths lie in its faithful membership, active engagement in ministry, and desire for growth and renewal, which are vital for advancing its mission and vision.

## 20. List specific problems with which your congregation struggles.

BPC, like most historically mainline churches in the US, has struggled with declining attendance and engagement, particularly in attracting and retaining younger members such as Millennials and Gen Z. which is crucial for the church's future vitality. Over the past decade, the congregation has decreased to about half its size due to continuous changes and internal conflicts that have caused disillusionment among some members. It is worth noting that in the 18 months following the VCM renewal initiative and report, our average weekly attendance numbers have increased by about 150.

Most importantly, the church faces challenges in reaching out to those within a 5 mile radius of the church and effectively connecting with those who are unchurched or de-churched. While these issues persist, the church (via session) has taken significant steps through a Vital Church Ministry (VCM) led renewal process that includes healing from past conflicts, updating our vision, mission, and values, and implementing policy governance to foster unity and strategic alignment. These efforts aim to rebuild community and guide the church into a more cohesive and vibrant future, making it imperative to address the ongoing need to grow and diversify the congregation.

## 21. List major goals that the congregation has set for itself.

1. Becoming a Disciple-Making Church Led by the Next Generation: The plan emphasizes the goal of having 75% of attending households complete a Discipleship Pathway, focusing on spiritual growth and community building. This pathway includes steps for spiritual maturity, equipping members to lead, and fostering intergenerational mentorship where older generations mentor younger leaders.

## 2. Engaging Younger Generations:

A significant goal is to grow the church's Millennial attendance to 18% and Gen Z attendance to 10% of total attenders. This involves developing strategies that make the church more welcoming, relevant, and engaging for these demographics, including innovative worship styles, outreach methods, and programs that cater to their needs and interests.

## 3. Creating a Welcoming and Others-Oriented Culture:

The church aims to foster a welcoming environment where all feel included and valued. This involves enhancing the sense of belonging within the congregation and the broader community. The plan includes designing a robust volunteer system to ensure every attender is involved in a Community Group or Ministry group, promoting active participation and deeper connections.

## 4. Developing Strong Leadership and Governance:

The plan includes implementing policy governance to ensure better alignment between the Session, staff, and congregation. This structure will support the church's mission and vision, helping leaders to work more cohesively and effectively in decision-making and ministry execution.

5. Enhancing Evangelism and Community Engagement: Strengthening evangelism is a priority, with a goal of developing a biblical stewardship model and training attenders to share the faith with others. The church seeks to increase its impact within the Bay Village community and beyond, ensuring its outreach efforts are innovative and risk-taking while staying true to being Christ-centered.
22. Has there ever been disciplinary action taken against a pastor of your congregation?  Yes  No
23. Has there ever been any disciplinary action against an elder or deacon of your
congregation?  Yes  No
FPC Church Information Form March 2023 Undate

If you answered "Yes" to either 22 or 23, please explain.

24. Have you completed a mission statement, vision statement, and/or a strategic plan for your congregation?
■Yes No
If yes, Date completed 8/2024
If yes, enter each statement or strategic plan (or attach copies if space below is limited).
see attached

## **Part 4: Leadership Expectations**

## 1. What are some key character strengths a person should bring to this position?

Alignment with EPC and Church Vision: The candidate should be deeply aligned with the Evangelical Presbyterian Church (EPC) standards and the specific vision of BPC, ensuring their ministry philosophy and approach align with the church's theological and strategic direction.

Focus on Spiritual Renewal and Evangelism: A strong commitment to spiritual renewal and a passion for evangelism are essential. The candidate should inspire and lead the congregation in a renewed focus on sharing the gospel and deepening their relationship with

Strong Leadership and Relational Skills: The ability to lead with strength, clarity, and relational warmth is crucial. This includes building trust, fostering unity, and facilitating collaboration among staff, session, and congregation members.

High Emotional Quotient (EQ): The candidate must possess a high level of emotional intelligence to navigate complex relationships, handle conflict gracefully, and maintain healthy, constructive interactions within the church community.

Commitment to Biblical Reconciliation: A strong emphasis on biblical reconciliation is necessary, ensuring that the church fosters an environment of grace, forgiveness, and unity grounded in scripture.

Stability and Community Involvement: Demonstrating stability and a deep commitment to engaging with the community, both within and outside the church, is important to build lasting relationships and foster a sense of belonging and mission among members.

## 2. What are five key gifts/skills/abilities a person should bring to this position?

Strong Leadership Skills: The ability to lead effectively, foster unity, and align the staff, session, and congregation around the church's mission, vision, and strategic goals, with a servant's attitude.

Evangelism and Outreach Proficiency: A proven track record in evangelism and the ability to develop and execute outreach strategies that engage both the congregation and the broader community.

High Emotional Intelligence (EQ): Skills in managing interpersonal relationships, resolving conflicts biblically, and maintaining a compassionate and supportive environment for staff and congregation members.

Teaching and Preaching Excellence: Strong biblical teaching and preaching skills that resonate across generational lines and encourage spiritual growth and discipleship among members.

Strategic Planning and Execution: The ability to create and implement strategic plans that support the church's long-term vision, including stewardship, discipleship, and leadership development initiatives.

## 3. What are the primary pastoral duties for the position? (Attach a position description)

Spiritual Leadership: Leading the congregation in spiritual growth and renewal by preaching and teaching biblically grounded sermons that resonate across generational lines and encourage spiritual maturity and discipleship among members.

Administrative Leadership and Governance: Overseeing the church's ministries, staff, and administrative functions to ensure alignment with the church's mission, vision, and values. This includes collaborating closely with the Session and staff to create a cohesive and effective team dynamic.

Discipleship and Evangelism: Focusing on discipleship and fostering a culture of evangelism, empowering members to actively engage in sharing their faith and making disciples within the church and the broader community.

Building Unity and Community Engagement: Facilitating unity and collaboration among the congregation, session, and staff while actively engaging with the local community to enhance the church's outreach and impact.

Pastoral Care: Providing pastoral care, including shepherding, counseling, and supporting the spiritual and emotional needs of the congregation, ensuring a welcoming and inclusive environment.

## **Part 5: Church History**

- 1. What do you consider to be the three most important events in the history of your church?
  - 1.) Founding in 1917 Ida Cahoon established our mission as a grace-filled, outreach-minded church with a heart for children in 1917. That legacy has shaped our identity over our 100-year history.
  - 2.) Stability & Growth

We had enjoyed stability in pastoral and senior staff leadership from 1965 to 2008. During that time, the church grew in numbers, influence and maturity as members were equipped and sent out to follow God's call into our communities. Transitioned from PCUSA to EPC which was a significant undertaking spiritually and financially.

- 3.) Discerning Our Future While Faithfully Serving His Kingdom During the 15 year period we entered after decades of having the stability of the same pastor, we experienced continuous change as we tried to figure out who we were in a new era -- we experienced significant growth in our membership and finances, acquired the family ministry center in Cleveland which would later become home to a church plant, we went through two different lead pastors and a number of associates, had leadership transitions and some internal conflicts that ultimately led to a later decline in attendance. Eventually our session through prayerful discernment led BPC to embark on a critical renewal journey with VCM. Despite some tumult and conflict during that period, there remained a core of engaged members and hardworking staff that helped provide much needed stability.
- 2. What do you consider to be the most interesting and challenging event in the life of your church in the last three years?

Facilitated by Vital Church Ministry, our renewal process, involved a series of summits where the congregation engaged in deep self-reflection, addressed past conflicts, and clarified the church's vision, mission, and values. This pivotal moment allowed the church to refocus on a Christ-centered mission, fostering a new season of unity, spiritual growth, and a renewed commitment to building a vibrant future grounded in faith.

## **Part 6: Other Information**

1. List the last three individuals who held this position

Name	Date	es of Service
Mark Tumney	3/2019	_to 1/2023
Garnett Slatton	2/2009	to 9/2016
Hu Auburn	1/1975	_ <sub>to</sub> _11/2008

2. Describe any significant factors about the church not covered in previous questions.

Between Garnett Slatton's departure and Mark Tumney's call, we had two transitional pastors:

- Bob Hopper, from February 2017 until his unexpected death in June 2017
- Chris Scruggs, from October 2017 through February 2019



## Statement of Acknowledgment

The EPC believes that honesty and a commitment to open communication are critical to building the body of Christ. In that spirit, please confirm your agreement to the following statements by your signatures below.

- 1. We attest that the information contained in this Church Information Form is true and complete to the best of our knowledge.
- 2. We authorize applicants for the position(s) listed herein to make inquiries regarding all statements contained in this Church Information Form.
- 3. We authorize the Office of the Stated Clerk to circulate, distribute, and otherwise share this Church Information Form with potential candidates for the position(s) listed herein.
- 4. We acknowledge the Medical Plan and Retirement Plan services offered by the EPC's Benefit Resources, Inc., exist to serve EPC churches and their staff members. We also acknowledge the EPC's Book of Order requirement that EPC churches provide medical insurance to ordained staff members through BRI as mandated by the following Acts of the General Assembly:
  - 81-04 Terms of call for any minister of member churches shall provide for participation in the denominational hospitalization and disabilities programs. (Minutes of the 1st General Assembly, 1-32)
  - 81-06 The denominational group insurance plan providing health, disability, and life coverage shall be mandatory for all ministers within member churches. (Minutes of the 1st General Assembly, 1-36)
  - 88-08 Assembly amends participatory requirements for group health insurance plan by requiring participation of all ministers on the rolls of presbyteries with the exception of:
    - 1. Missionaries laboring in cooperative agreements with mission agencies;
    - 2. Ministers laboring in institutional agencies providing their own group insurance plan:
    - 3. Ministers afforded group insurance coverage as part of retirement benefits from a previous employer;
    - Ministers without call, and ministers laboring less than 20 hours in a 4. place of ministry. (Minutes of the 8th General Assembly, 8-24)

For information about EPC benefits through BRI, see <a href="www.epc.org/benefits">www.epc.org/benefits</a>, email benefits@epc.org, or call 407-930-4267.

Clerk of Session John Engelbrecht	Date 9/24/2024
Search Committee Chair Amy Free / Matt Pedone	Date 9/24/2024

FINAL BPC 24/25 BUDGET		
DEPARTMENT	BUDGET LINE	AMOUNT
Children's Ministry	CM Preschool	\$1,200
Children's Ministry	CM Elementary	\$2,700
Children's Ministry	Childcare Expenses	\$500
Children's Ministry	Special Needs Min Expenses	\$0
Children's Ministry	CM Supplies	\$3,000
Children's Ministry	ксо	\$8,000
ТОТА	L: \$15,400.00	0.52%
Student Ministry	Student Retreat - Middle School	\$2,250
Student Ministry	Middle School Ministry	\$5,000
Student Ministry	Student Retreat - High School	\$2,250
Student Ministry	High School Ministry	\$5,000
TOTA	L: \$14,500.00	0.49%
Worship	Contemporary Worship	\$3,000
Worship	Traditional Worship	\$1,500
Worship	Seasonal Displays/Decorations	\$6,000
Worship	A/V Worship	\$7,500
Worship	Instrument Maint/Replacement	\$12,500
Worship	Copyright License	\$1,400
Worship	Worship Materials	\$6,000
ТОТА	L: \$37,900.00	1.28%

Congressional Care	Congregational Care Expenses	\$3,000	
Congressional Care	Legacy Ministry	\$2,500	
то	TAL: \$5,500.00	0.19%	
Family Life	Women's Ministry Exp	\$4,500	
Family Life	Adult Education	\$4,000	
Family Life	Men's Ministry Exp.	\$2,000	
Family Life	Community Groups	\$2,000	
Family Life	Parenting	\$500	
Family Life	Milestones	\$3,500	
то	OTAL: \$16,500.00	0.56%	
Evangelism	NextSteps/Membership	\$2,500	
Evangelism	All Church Events	\$15,000	
Evangelism	Volunteer Engagement	\$2,000	
то	TAL: \$19,500.00	0.66%	
Facilities	Building Insurance	\$29,815	
Facilities	Furniture	\$10,000	
Facilities	Security	\$15,000	
Facilities	HVAC	\$18,000	
Facilities	Telephone/Internet	\$21,000	
Facilities	Utilities	\$100,000	
Facilities	Storage Expense	\$0	
Facilities	Food Supplies	\$8,000	
Facilities	Kitchen Supplies	\$3,000	
	Equipment	\$5,000	

Facilities	Janitorial Supplies	\$12,000
Facilities	Snow Removal	\$15,000
Facilities	Lawn/Garden	\$19,000
Facilities	Tree Maintenance	\$4,000
Facilities	Parking Lot Maintenance	\$2,500
Facilities	Service Contracts	\$44,040
Facilities	City/State Fees	\$5,200
Facilities	Maintenance Staff	\$10,000
Facilities	Property Maintenance	\$10,000
Facilities	Operations/Cleaning Svc	\$115,000
Facilities	Software (Computer)	\$8,000
Facilities	Hardware (Computer)	\$5,000
Facilities	Computer Support	\$0
TO	OTAL: \$459,555.00	15.49%
Mission	Local Missions	56,500.00
Mission	Global Missions	66,000.00
Mission	Special Commitments	18,350.00
Mission	Outreach Program	
Mission	Bridge CLE Support	168,000.00
то	OTAL: 308,853.00	10.41%
Administration	Postage Exp	\$3,000
Administration	Office Supplies	\$12,000
Administration	Financial Svc Fees	\$42,000
Administration	Human Resources	\$10,000

Administration	125 Plan Admin Fees	\$1,000
Administration	Payroll Expenses	\$5,000
Administration	Commun/Publications	\$15,000
Administration	Advertising	\$9,500
Administration	Pastor Search/Recruiting	\$60,000
	TOTAL: \$159,000.00	5.36%
Staffing	Salaries/Wages/Housing	\$1,487,615
Staffing	Pensions/Benefits Plan	\$231,406
Staffing	Soc Sec/Med-ER (FICA)	\$89,169
Staffing	Leadership Development	\$14,000
Staffing	Life Insurance/Key Man Insurance	\$0
Staffing	Acct Exp Reimburse	\$7,300
Staffing	Acct Auto Expense	\$1,500
Staffing	Workers Compensation	\$14,650
Staffing	Full Staff Expense	\$7,000
Staffing	Pastors' Self Develop.	\$1,250
Staffing	Ind. Contractor Payments	\$1,200
	TOTAL: \$1,855,090.00	62.51%
Other Expenses	Audit	\$18,000
Other Expenses	Presbytery of Alleghenies	\$13,980
Other Expenses	EPC	\$30,885
Other Expenses	Session Expenses	\$3,000
Other Expenses	Operating Contingency	\$10,000
	2.56%	

Total	\$2,967,663
Last Year	\$3,118,742
Difference	-\$151,079

First Name	Last Name	Employment Status	Job Title
Julie	Hazlett	Regular Part-Time	Director of BPC Weekday Preschool
Ryan	Dewey	Regular Part-Time	Director of Communications
Elizabeth	Golik	Regular Part-Time	Director of Disability Engagement
Erin	Ritchie	Regular Part-Time	Elementary Ministry Coordinator
Erica	Maddux	Regular Part-Time	Facility Ministry Assistant/Welcome Desk
Bethann	See	Regular Part-Time	Graphic Design/Communications
Hailey	Desmond	Regular Part-Time	Human Resources/Finance Administrator
Kirk	Taylor	Regular Part-Time	Maintenance & Operations Coordinator
Melissa	Estridge	Regular Part-Time	MomCO/ Womens/Small Group Coordinator
Jennifer	LaRiccia	Regular Full-Time	Director of Care
Melissa	Derrick	Regular Full-Time	Director of Children's Ministry
Armin	Karim	Regular Full-Time	Director of Classic Worship
Carolyn	Klenkar	Regular Full-Time	Director of Finance
Graham	Nieder	Regular Full-Time	Director of High School Ministry
Elizabeth	Ritchie	Regular Full-Time	Executive Assistant to Discipleship
Sharon	Brumagin	Regular Full-Time	Executive Director
Rick	Foster	Regular Full-Time	Interim Lead Pastor
Myron	Davis	Regular Full-Time	Marketing and Production Director
Tammy	Winklhofer	Regular Full-Time	Mission Coodinator
Jack	McClelland	Regular Full-Time	Pastor of Missions/Director of Bridge CLE
Terry	Schordock	Regular Full-Time	Property/Systems Director
Josiah	Strack	Regular Full-Time	Sound Technician/Ministry Assistant to Children, Students & Special Needs Ministries
Debra	Campo	Casual Part-Time	Elementary Worship Coordinator
Mary	Schordock	Casual Part-Time	Infant/Toddler Ministry Coordinator
Tim	Slager	Casual Part-Time	Interim Part Time Care Pastor
Samuel	Grossman	Casual Part-Time	Marketing Associate
Angela	Kaschube	Casual Part-Time	Organist
Keon	Abner	Regular Full-Time	Bridge City Church Lead Pastor

## **OUTSIDE ORGINIZATIONS USING THE BPC CAMPUS**

- 1. AA
- ACA (Adult Children of Alcoholics)
- Al-Anon
- 4. GA (Gamblers Anon)
- 5. Artists in Bloom
- 6. Men's Bible Fellowship
- 7. Catholic Schoolhouse homeschool group
- 8. Joel's Place grief support for children
- 9. Mental Health and the Church Conference annual event for Key Ministry (a ministry partner)
- 10. Feeding Souls ministry partner
- 11. Welcome House Conference annual event
- 12. Various Recitals (piano, violin, guitar)
- 13. HEARTS for Jesus Concerts annual events
- 14. Westside Christian Academy Concerts annual events
- 15. Bay Village Early Childhood PTA annual events
- 16. Provide cones in the parking lot for young drivers practicing maneuverability

# One Page Overview

## **Taproot Issue, Branch Root Categories, and Recommendations**

**Taproot Issue:** As a congregation, you have been busy with traditions and preferences. Now is the time to return to the feet of Jesus. Seek to share, serve, and manage well, but first be occupied with returning to the feet of Jesus, lingering in worship, and receiving His empowering grace for a new season of fruitful ministry.

## Rationale (The Mirror): Four Branch Root Categories

- 1. The Effects of Continuous Change
- 2. A Craving for Clarity
- 3. A Concern for Community
- 4. A Calling to Come Home to the Feet of Jesus

## Nine Recommendations (The Map)

**Recommendation #1:** Initiate a season of corporate prayer, worship, and repentance, which will culminate with a time of Sacred Assembly.

**Recommendation #2:** Appoint a "Transition Team" made up of 10-12 godly men and women who possess a heart and desire for BPC to be refreshed and to engage in an all-church "Focusing the Church" process to reaffirm values, mission, and vision to fulfill your missionary calling to Bay Village and beyond.

**Recommendation #3:** Overhaul your governance structure and update your current Constitution/Bylaws.

**Recommendation #4:** Rebuild staff culture into a cohesive, focused, and organized movement that works together towards God's clearly stated objective by updating and developing clear role descriptions with specific ministry and personal for all staff, including the Teaching Elder.

**Recommendation #5:** Learn to practice biblical conflict resolution starting today and pursue relational reconciliation as needed.

**Recommendation #6:** Re-establish biblical community by rethinking your Community Group and Bible Study ministries.

**Recommendation #7:** Clearly define the relationship with Bridge City.

**Recommendation #8:** Be proactive in continuing to pursue BPC's relationship with the Presbytery of the Alleghenies.

**Recommendation #9:** Keep the Intentional Transitional Teaching Elder focused on preaching, training, leadership, and overseeing the recommendations in this report.